

**SOUTH BROWARD HOSPITAL DISTRICT**

**REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE  
SOUTH BROWARD HOSPITAL DISTRICT**

**INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS**

**February 28, 2024**

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A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, February 28, 2024, at 5:30 p.m., in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida, 33312.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Mr. Jose Basulto		By video
Mr. Brad Friedman		In person
Dr. Luis Orta		In person
Ms. Laura Raybin Miller		In person

A registration sheet listing attendees in person is on file in the Executive Office.

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**1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION**

There being a physical quorum present, the meeting was called to order by Ms. Justen, who noted that public participation is welcome. Ms. Justen confirmed that Mr. Basulto was attending the meeting virtually.

Mr. Frank Rainer, Senior Vice President and General Counsel, confirmed and provided his certification as General Counsel, that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

**2. PRESENTATIONS**

**a. Enterprise Resource Planning (ERP) System Go-Live Update; Mr. David Smith, Executive Vice President and Chief Financial Officer, and Ms. Margie Vargas, Senior Vice President and Chief Human Resources Officer**

Mr. Smith and the Workday team gave a presentation on the ERP system.

Mr. Smith began by confirming that the project has taken a little over two years to implement. He reported that the roll out for the Payroll and Human Resources Departments took place on December 17, 2023, with the Finance and Supply Chain Departments rolling out on January 1, 2024. Mr. Smith gave further details of the system.

Ms. Vargas continued the presentation, reporting that this has been an incredible undertaking by the organization, in particular by Mr. Smith and Mr. Jeffrey Sturman, Senior Vice President and Chief Digital Officer. She stated that she and Mr. Saul Kredi, Vice President, Supply Chain Management, were Executive Sponsors. She confirmed that the system encompassed one platform where 17,000 employees can be supported, and which empowers Memorial's leaders to run the business of the healthcare system.

Mr. Samir Wadhwa, Senior Director, Information Technology Services, then presented the guiding principles for the implementation, and the timeline for the project.

Ms. Lorrie Jones, Vice President, Human Resources Operations, listed the members of the Steering Committee and the Leads and Managers. She detailed how staff were educated in how to use the system, and the follow-up support available to all staff.

Ms. Aliya Aaron, Director, Enterprise Business Systems Operations, then gave information on the key strategies for the implementation, noting that the project stayed within schedule and on budget. In addition, she gave details of the Workday mobile app and its features.

Mr. Charles Gormley, Director, Supply Chain Business Systems, ended the presentation by reporting on key performance indicators for the Human Resources, Finance, and Supply Chain Departments.

Mr. Smith recognized Mr. Wadhwa for the role he has taken in making this happen, and confirmed that all staff will use the system, which was not the case with the EPIC system.

The team then took questions, and Ms. Justen thanked them all for the presentation and their work on implementing the system.

### **3. APPROVAL OF MINUTES**

#### **a. Request Board Approval of the Minutes of the Special Meeting Held on January 19, 2024**

A copy of the Minutes is on file in the Executive Office.

Mr. Harvey ***moved, seconded*** by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF  
THE SPECIAL MEETING HELD ON JANUARY 19, 2024***

The Motion ***carried*** unanimously.

Mr. Scott Wester, President and Chief Executive Officer, confirmed that the investigation into Ms. Lubby Navarro and the Government Affairs department was complete, and no material discrepancies had been found. He thanked Ms. Denise DiCesare, Chief Compliance and Internal Audit Officer, for carrying out the investigation. It was noted that on at least one occasion Ms. Navarro used a Miami Dade School Board credit card on Memorial business, and Memorial was working with the Miami Dade School Board to rectify this situation. Mr. Wester confirmed that Ms. Navarro had been terminated, as per Human Resources policies. Memorial was also working with our lobbyists up in Tallahassee and found nothing unusual. In response to an inquiry from Ms. Miller, Mr. Wester confirmed that a list of Ms. Navarro's travel dates would be provided.

b. **Request Board Approval of the Minutes of the Regular Meeting Held on January 24, 2024**

A copy of the Minutes is on file in the Executive Office.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF  
THE REGULAR MEETING HELD ON JANUARY 24, 2024**

The Motion *carried* unanimously.

4. **BOARD REGULAR BUSINESS**

a. **Report from the President of the Medical Staff, Memorial Regional Hospital and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

In the absence of Nigel Spier, M.D., Juan Martinez, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 21, 2024, submitted for consideration, a copy of which is on file in the Executive Office. Dr. Martinez added that there was an amendment to be made to the report regarding a physician who had not been removed from the report for termination of privileges, due to a clerical error.

Dr. Orta *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL REGIONAL HOSPITAL  
AND JOE DIMAGGIO CHILDREN'S HOSPITAL**

The Motion *carried* unanimously.

b. **Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Fausto De La Cruz, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 12, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL HOSPITAL WEST**

The Motion *carried* unanimously.

c. **Report from the Chief of Staff, Memorial Hospital Miramar; Juan Villegas, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Juan Villegas, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 12, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL HOSPITAL MIRAMAR**

The Motion ***carried*** unanimously.

d. **Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.**

1) ***Request Board Approval of the Executive Committee Report Regarding Recommendations for Appointments, Advancements, etc.***

Narendra Upadhyaya, M.D., presented the Executive Committee Report regarding recommendations for appointments, advancements, etc., convened on February 8, 2024, submitted for consideration, a copy of which is on file in the Executive Office.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES  
RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE OF  
THE MEDICAL STAFF AT MEMORIAL HOSPITAL PEMBROKE**

The Motion ***carried*** unanimously.

e. **Quarterly Statistical Report; Ms. Leah Carpenter, Executive Vice President and Chief Operating Officer**

1) ***Quarterly Statistical Report for the Period Ending January 31, 2024***

Ms. Carpenter presented the report for the quarterly period ending January 31, 2024. She thanked Ms. Monica Puga, Senior Vice President and Chief Nurse Executive, for her work on the Transfer Center and ensuring that patients were transferred quickly from one facility to another, when needed. Ms. Carpenter then took questions.

The report was for information only and no action was required by the Board.

f. **Financial Report; Mr. David Smith, Executive Vice President and Chief Financial Officer**

1) ***Request Board Approval of the Financial Report for the Month of January 2024***

Mr. Smith presented the financial report for the month of January 2024, and took questions.

Dr. Orta ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES THE  
FINANCIAL REPORT FOR THE MONTH OF JANUARY 2024***

The Motion ***carried*** unanimously.

g. **Legal Report; Mr. Frank Rainer, Senior Vice President and General Counsel**

1) ***Request Board Approval of Resolution No. 490 – Broward ELMS Plan***

Mr. Rainer read Resolution No. 490 to the Board and clarified details.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES  
RESOLUTION NO. 490 – BROWARD ELMS PLAN***

Mr. Harrison thanked Ms. Natasha Strokin, Director, Emergency Preparedness, for her work on this, and opined that she does a wonderful job.

The motion ***carried*** unanimously.

2) ***Request Board Approval of Resolution No. 498 – ACS for Trauma Verification***

Mr. Rainer read Resolution No. 498 to the Board and clarified details.

Mr. Harrison ***moved, seconded*** by Mr. Harvey, that:

***THE BOARD OF COMMISSIONERS APPROVES  
RESOLUTION NO. 498 – ACS FOR TRAUMA VERIFICATION***

The motion ***carried*** unanimously.

5. **REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES**

a. **Legal Committee Meeting Held on February 12, 2024; Mr. Douglas Harrison, Chairman**

Mr. Harrison presented the Minutes of the Legal Committee Meeting held on February 12, 2024, a copy of which is on file in the Executive Office. Mr. Frank Rainer then gave details of the matters discussed at the meeting. Mr. Harrison thanked Mr. Wester for keeping him apprised of things.

1) ***Request Board Approval of the Minutes of the Legal Committee Meeting Held on February 12, 2024***

Mr. Harrison *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE LEGAL COMMITTEE MEETING HELD ON FEBRUARY 12, 2024**

The Motion *carried* unanimously.

b. **Governance Committee Meeting Held on February 12, 2024; Mr. Douglas Harrison, Chairman**

Mr. Harrison presented the Minutes of the Governance Committee Meeting held on February 12, 2024, a copy of which is on file in the Executive Office, and gave details of the matters discussed at the meeting.

1) ***Request Board Approval for the formation – pursuant to Article III, Section 4 of the Bylaws – of a Government Relations Special Committee, which shall meet quarterly, or as otherwise deemed necessary, and which shall have the power to review and approve the appointment of any Government Relations employees, before being hired by Memorial Healthcare System, and which shall be updated as to all activities and positions the entity takes as to Governmental matters***

Mr. Friedman *moved, seconded* by Ms. Miller, that:

**THE BOARD OF COMMISSIONERS APPROVES THE FORMATION – PURSUANT TO ARTICLE III, SECTION 4 OF THE BYLAWS – OF A GOVERNMENT RELATIONS SPECIAL COMMITTEE, WHICH SHALL MEET QUARTERLY, OR AS OTHERWISE DEEMED NECESSARY, AND WHICH SHALL HAVE THE POWER TO REVIEW AND APPROVE THE APPOINTMENT OF ANY GOVERNMENT RELATIONS EMPLOYEES, BEFORE BEING HIRED BY MEMORIAL HEALTHCARE SYSTEM, AND WHICH SHALL BE UPDATED AS TO ALL ACTIVITIES AND POSITIONS THE ENTITY TAKES AS TO GOVERNMENTAL MATTERS**

The Motion *carried* unanimously.

2) ***Request Board Approval of the Minutes of the Governance Committee Meeting Held on February 12, 2024***

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE GOVERNANCE COMMITTEE MEETING HELD ON FEBRUARY 12, 2024**

The Motion *carried*, with Dr. Orta asking that the Minutes be amended to reflect that before he left the meeting, he addressed the item regarding Boston Children's Home, and that he was not in favor of proceeding with the business enterprise.

Mr. Harrison made a Motion to amend the Minutes accordingly, and Dr. Orta seconded the Motion. Mr. Rainer agreed to make the amendments and forward to the Board for comments and approval.

**c. Building Committee Meeting Held on February 19, 2024; Mr. Jose Basulto, Chairman**

Mr. Basulto presented the Minutes of the Building Committee meeting held on February 19, 2024, a copy of which is on file in the Executive Office. Mr. Mark Greenspan, Vice President, Construction and Property Management, then gave further details of the items discussed at the meeting.

- 1) ***Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lee Construction Group, Inc., in the Amount of \$2,768,050 for the Memorial Hospital West – Labor and Delivery, 2<sup>nd</sup> Floor Project, and Allocate a \$415,200 Contingency Amount, to be Controlled by Memorial Healthcare System***

Mr. Harvey *moved, seconded* by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, LEE CONSTRUCTION GROUP, INC., IN THE AMOUNT OF \$2,768,050 FOR THE MEMORIAL HOSPITAL WEST – LABOR AND DELIVERY, 2<sup>ND</sup> FLOOR PROJECT, AND ALLOCATE A \$415,200 CONTINGENCY AMOUNT, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM***

Mr. Wester confirmed that a Special Meeting to discuss the Memorial Regional Hospital Masterplan would take place in March.

The Motion *carried* unanimously.

- 2) ***Request Board Approval of the Minutes of the Building Committee Meeting Held on February 19, 2024***

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD ON FEBRUARY 19, 2024***

The Motion *carried* unanimously.

**d. Community Relations Committee Meeting Held on February 19, 2024; Mr. Brad Friedman, Chairman**

Mr. Friedman presented the Minutes of the Community Relations Committee Meeting held on February 19, 2024, a copy of which is on file in the Executive Office.

Ms. Marilyn Camerota, Senior Director, Community Services, reported on the 'One City at a Time' initiative, and Ms. Dionne Blackwood, Senior Director, Memorial Primary Care (MPC) Operations and Business Office, then reported on Memorial Primary Care. A discussion took place and Mr. Friedman thanked Ms. Camerota and Ms. Blackwood for their presentations.

**1) Request Board Approval of the Minutes of the Community Relations Committee Meeting Held on February 19, 2024**

Dr. Orta *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES THE  
MINUTES OF THE COMMUNITY RELATIONS COMMITTEE  
MEETING HELD ON FEBRUARY 19, 2024**

The Motion *carried* unanimously.

**e. Finance Committee Meeting Held on February 20, 2024; Ms. Elizabeth Justen, Chairwoman**

Ms. Justen presented the Minutes of the Finance Committee Meeting held on February 20, 2024, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, then gave details of the items discussed at the meeting.

**1) Request Board Acceptance of the Quarterly Operating Funds Performance Report – Executive Summary for December 31, 2023**

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE  
QUARTERLY OPERATING FUNDS PERFORMANCE REPORT  
– EXECUTIVE SUMMARY FOR DECEMBER 31, 2023**

The Motion *carried* unanimously.

**2) Request Board Acceptance of the Quarterly Retirement Plan Performance Report – Executive Summary for December 31, 2023**

Dr. Orta *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS ACCEPTS THE  
QUARTERLY RETIREMENT PLAN PERFORMANCE REPORT  
– EXECUTIVE SUMMARY FOR DECEMBER 31, 2023**

The Motion *carried* unanimously.

**3) Request Board Acceptance of the Quarterly Defined Contribution Plans Performance Report – Executive Summary for December 31, 2023**

Mr. Harrison *moved, seconded* by Mr. Harvey, that:



**THE BOARD OF COMMISSIONERS ACCEPTS THE  
QUARTERLY COMBINED PLANS PERFORMANCE REPORT  
– EXECUTIVE SUMMARY FOR DECEMBER 31, 2023**

The Motion *carried* unanimously.

- 4) **Request Board Approval to Add the JPMorgan SmartRetirement® Blend 2065 Fund to the Suite of Target Date Funds Offered Across all MHS Defined Contribution Plans**

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

**THE BOARD OF COMMISSIONERS APPROVES TO ADD THE  
JPMORGAN SMARTRETIREMENT® BLEND 2065 FUND TO  
THE SUITE OF TARGET DATE FUNDS OFFERED ACROSS  
ALL MHS DEFINED CONTRIBUTION PLANS**

The Motion *carried* unanimously.

- 5) **Request Board Approval to Provide an Independent Registered Municipal Advisor Disclosure Certificate (IRMA Letter) with a December 31, 2024, Expiration Date**

Mr. Friedman *moved, seconded* by Mr. Harvey, that:

**THE BOARD OF COMMISSIONERS APPROVES TO PROVIDE  
AN INDEPENDENT REGISTERED MUNICIPAL ADVISOR  
DISCLOSURE CERTIFICATE (IRMA LETTER) WITH A  
DECEMBER 31, 2024, EXPIRATION DATE**

The Motion *carried* unanimously.

- 6) **Request Board Approval of the Minutes of the Finance Committee Meeting Held on February 20, 2024**

Mr. Harvey *moved, seconded* by Dr. Orta, that:

**THE BOARD OF COMMISSIONERS APPROVES THE  
MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON  
FEBRUARY 20, 2023**

The Motion *carried* unanimously.

f. **Contracts Committee Meeting Held on February 20, 2024; Mr. Steven Harvey, Chairman**

Mr. Harvey presented the Minutes of the Contracts Committee Meeting held on February 20, 2024, a copy of which is on file in the Executive Office. Mr. Vedner Guerrier, Executive Vice President and Chief Transformation Officer, then gave details of the individual contracts.

- 1) **Request Board Approval of the New Physician Employment Agreement between Fergie Losiniecki, M.D., for Electrophysiology Services, and South Broward Hospital District**

Dr. Orta ***moved, seconded*** by Ms. Miller, that:

***THE BOARD OF COMMISSIONERS APPROVES THE NEW PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN FERGIE LOSINIECKI, M.D., FOR ELECTROPHYSIOLOGY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT***

The Motion ***carried*** unanimously.

- 2) ***Request Board Approval of the New Physician Employment Agreement between Daniel Vanuno, M.D., for Adult General Surgery Services, and South Broward Hospital District***

Mr. Friedman ***moved, seconded*** by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS APPROVES THE NEW PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN DANIEL VANUNO, M.D., FOR ADULT GENERAL SURGERY SERVICES, AND SOUTH BROWARD HOSPITAL DISTRICT***

The Motion ***carried*** unanimously.

Mr. Guerrier then reported on additional contracts, presented for information only.

- 3) ***Request Board Approval of the Minutes of the Contracts Committee Meeting Held on February 20, 2024***

Mr. Friedman ***moved, seconded*** by Dr. Orta, that:

***THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON FEBRUARY 20, 2024***

The Motion ***carried*** unanimously.

## **6. REPORT OF SPECIAL COMMITTEES**

None.

## **7. ANNOUNCEMENTS**

Ms. Justen announced the following:

March 1 is Employee Appreciation Day, and she thanked all staff for their care to the community.

She congratulated Ms. Melida Akiti, Chief Community Officer, who is leaving Memorial to pursue another opportunity.

North Broward Hospital District has cancelled the scheduled Joint Board meeting, and Memorial is looking to reschedule for a later date.

The next Regular Board Meeting will be held at Memorial Specialty Pharmacy in Miramar.

**8. UNFINISHED BUSINESS**

None.

**9. NEW BUSINESS**

None.

**10. PRESIDENT'S COMMENTS**

Mr. Scott Wester reported the following:

Ms. Ashley Boxer has been contracted to assist with Memorial's efforts in Tallahassee during the Legislative Session. Mr. Wester thanked Ms. Boxer for her assistance.

Memorial hosted the Florida Hospital Association (FHA) and South Florida Hospital and Healthcare Association (SFHHA) Southeast Florida Regional Long-Term Care Roundtable meeting at Memorial Regional Hospital Conference Center on February 27. Memorial is working with other systems across Florida, and Mr. Wester appreciated the work that the teams are doing in this regard.

Memorial Transplant Institute at Memorial Regional Hospital successfully completed its first simultaneous kidney / pancreas transplant. Memorial is the only pancreas transplant program in Broward County. Mr. Wester acknowledged the team as exceptional.

The 'One City at a Time' kick-off event in Hollywood took place on January 27, and was a great success. Mr. Wester hoped that Memorial can build better relationships with the inner city leaders.

**11. CHAIRWOMAN'S COMMENTS**

After allowing the other Board members to give their comments first, Ms. Justen stated that the Board takes comments and concerns very seriously. She then reported that the Board had recently received a letter regarding one of Memorial's departments. This had been discussed with Mr. Wester, and it had been decided that the Board would engage an external firm to impartially investigate. The investigator will be chosen by the Board.

Ms. Justen then stated that each Board member plays a critical role in the system regarding excellence. She read out the job description pertaining to the Board members, and confirmed that they will do their job, as per the job description.

Ms. Justen then invited Ms. Melida Akiti to address the meeting. Ms. Akiti reported that it had been a very difficult decision for her to leave, as her heart is with Memorial, but more so with the community. She thanked the Board for always supporting her ideas, and stated that she would miss them all.

**12. COMMISSIONERS' COMMENTS**

Mr. Basulto recognized Ms. Melida Akiti, who he stated has worked tirelessly for the people in the community, and who will do great things in the next phase of her career. He also voiced his appreciation to Dr. Martinez, who he requested help from, for a very special patient.

Dr. Orta thanked Mr. Wester and Mr. Stephen Demers, Chief Executive Officer of Memorial Hospital Miramar, on behalf of his wife and himself, for their kind words and prayers, and asked Mr. Demers to thank the staff on the fourth floor, Section A, who have been very supportive.

Mr. Friedman recognized the great work carried out by the Community Relations Committee, which he has nicknamed the "Feel Good Committee". He thanked Ms. Akiti and was sad that she was moving on, but congratulated her on her accomplishments. He thanked Mr. Wester for the work he has done in the 18 months since he joined Memorial. He acknowledged that the healthcare system is a complex environment, with constant changes, and encouraged everyone to understand the importance of what they are doing to keep Memorial moving in the right direction.

Ms. Miller congratulated everyone on the great results and encouraged them to keep up the good work.

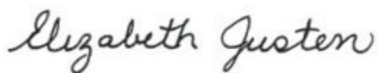
Mr. Harrison thanked Mr. Joseph Stuczynski, Chief Executive Officer of Memorial Hospital West, as a family member had visited his hospital. He also thanked Mr. Demers, and echoed the comments made by Dr. Orta and Ms. Miller and Mr. Friedman. He thanked Mr. Wester for working with him and sharing his insights on where Memorial is heading, noting that this was appreciated by both him and the other Board members.

Mr. Harvey thanked Ms. Leah Carpenter for serving on a business panel at Nova Southeastern University (NSU) as a healthcare representative, as he wishes for the students to get exposure to healthcare business. He thanked Mr. Matthew Muhart, Executive Vice President and Chief Strategy Officer, for being part of the complex Health Systems Program. He thanked Ms. Denise DiCesare, Chief Compliance and Internal Audit Officer, for her grace during the robust questioning at the previous Regular Board Meeting, and acknowledged that the Board had seen the information regarding the RFP process. He had full confidence in Ms. DiCesare overseeing the Audit and Compliance Department and thanked her for her efforts.

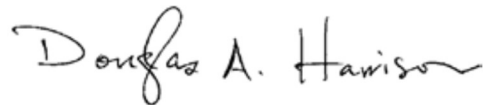
**13. ADJOURNMENT**

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:42 p.m.

**THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT**



BY: \_\_\_\_\_  
Elizabeth Justen, Chairwoman



ATTEST: \_\_\_\_\_  
Douglas Harrison, Secretary Treasurer